

# Rock Environment and Energy Institute (REEI)

2021 Annual Report

# Contents

1.	<b>Background Information</b> .....	3
2.	<b>Institution Building</b> .....	3
3.	<b>Project Summary</b> .....	4
4.	<b>Projects Outcomes</b> .....	10
5.	<b>Financing and Expenditures</b> .....	14
6.	<b>Conclusion</b> .....	16
7.	<b>Acknowledgement</b> .....	17

## 1. Background Information

Rock Environment and Energy Institute (REEI), was founded in July 2012 in Beijing and registered as non-for-profit organization in Shunyi Bureau of Civil Affairs in April 2018, is an independent think tank working on environment and energy policy research. With the analysis of energy transition policies as the main focus, we discuss the acceleration towards the low-carbon transformation of China's energy system on the basis of social equity, climate change, environmental quality and public health, aimed to promote multi-party participation and open-minded policy debates.

### Vision:

We are devoted to promoting the establishment of environmental policymaking mechanism based on procedural justice and critical reasoning, so as to make our society more inclusive, just and sustainable.

## 2. Institution Building

### 2.1 Council

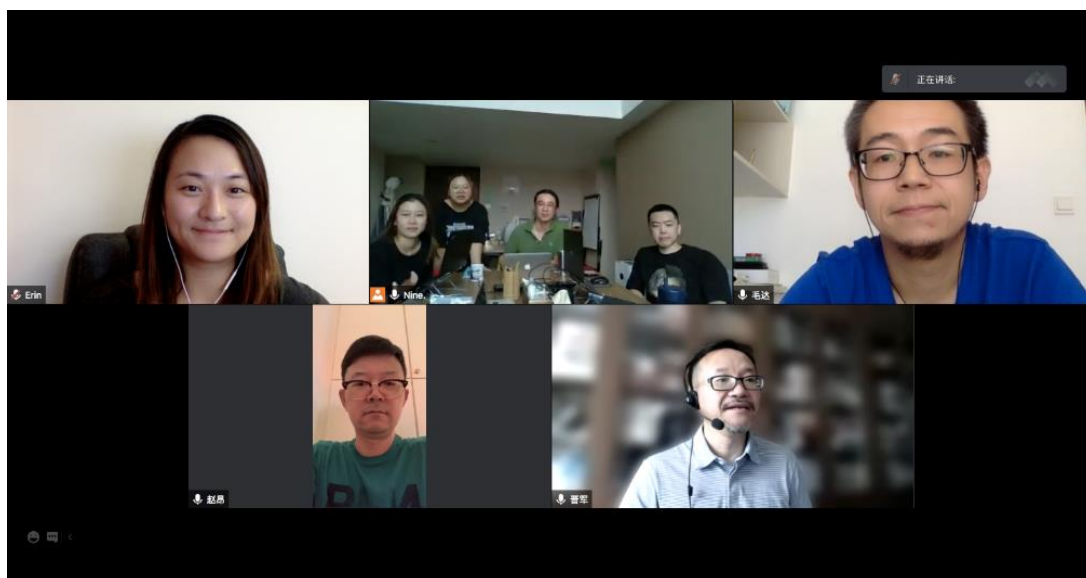


Figure 1: The Fifth Meeting of the First Council

According to the articles of association of Rock Environment and Energy Institute in Shunyi District, Beijing, the institution has five directors and one supervisor. On September 15, 2021, the fifth meeting of the first council of Rock Environment and Energy Institute in Shunyi District, Beijing was held online. Five directors – Lin Jiaqiao, Pan Xiaochuan, Jin Jun, Mao Da and Zhao Ang; supervisor - Li Ying; employees of REEI - Pan Yiren and Yuan Yating; and intern - Chen Shikai attended the meeting, which was chaired by Lin Jiaqiao, and discussed the current and long-term development of the organization.

The meeting included directors sharing, executive team sharing and institutional strategic planning. First of all, five directors took the theme of "The Development of Social Organizations in China in

the Next Five Years and Challenges and Opportunities for REEI" to share and make suggestions based on the development of REEI. In the second part, the staff of REEI shared their thoughts on personal growth and its relationship with organizational growth. Finally, all the participants discussed the formulation and planning of the tenth anniversary strategy of REEI.

## 2.2 Project Strategy

In 2021, REEI's work is carried out mainly in accordance with the strategic topics planned by the organization, with energy transition policy discussion as the main project, climate-smart healthcare and regional cooperation on energy transition and carbon pricing as cornerstones. At the same time, taking into account the role of improving public health and controlling air pollution in climate change decision-making.

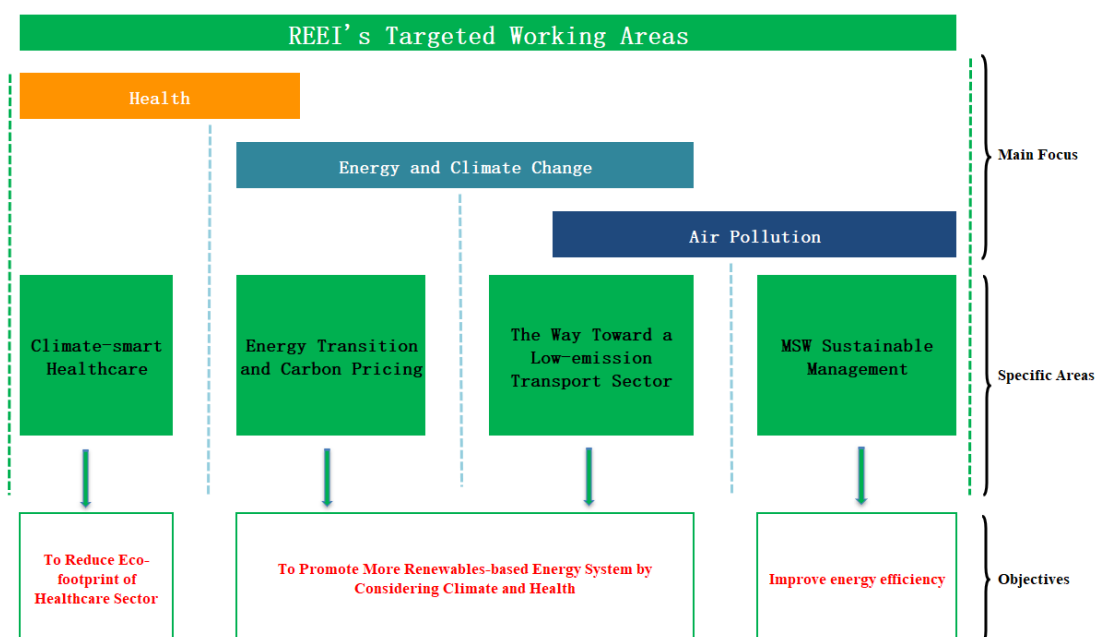


Figure 2: The Working Areas and Objectives of REEI

## 3. Project Summary

### 3.1 Climate-smart Healthcare

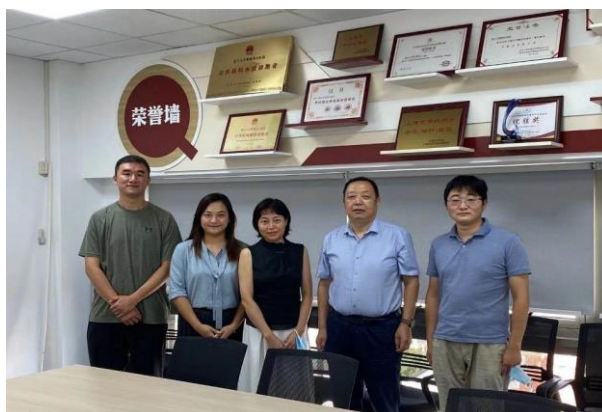


Figure 3: Pan Yiren in Huashan Hospital after the Evaluation of Energy Audit and Energy-saving Renovation Demonstration Project of Hospital Cooling Systems

The medical and health sector is the core to deal with the health problems caused by climate change, but at the same time, the energy consumption and pollutant emission of the medical and health sector also has an environmental impact, which will lead to direct and indirect public health burden. Promoting the development of climate-smart healthcare, that is, reducing carbon emissions from the health care sector and improving the climate resilience of the health care sector, will play an important role in mitigating and adapting to global climate change. REEI's Climate-smart Healthcare Project aims to promote the green and low-carbon transition of China's health sector and encourage the participation of the health sector in climate change policy discussions.

Climate-smart Healthcare projects are mainly divided into three sub-projects: Sustainable Health in Procurement Project, Energy Audit and Energy-saving Renovation Demonstration Project of Hospital Cooling Systems. The focus of Sustainable Health in Procurement Project is the procurement of medical goods, including the comprehensive procurement evaluation of hospitals and the possibility of replacing specific harmful chemicals; Energy Audit and Energy-saving Renovation Demonstration Project of Hospital Cooling Systems strive to achieve more possibility of energy consumption reduction through energy audit and energy-saving renovation, with the goal of setting an industry benchmark for energy consumption of medical department in China.

## Project Progress

**Table 1: Progress of Climate-smart Healthcare Project in 2021**

Area	Progress
Project Communication	In July, REEI finished the translation of the summary of the report "Global Roadmap for Healthcare Decarbonization ", where REEI designed and launched the Chinese version on live platform "Zhuyitai", in cooperation with Beijing Association for International Medical Exchange. With the theme of "Achieving the goal of "Dual Carbon": How can medical institutions build the capacity to implement carbon emission reduction", this event invited many hospital representatives and researchers and attracted a total of 869 views.
Sustainable Health in Procurement Project	In August, REEI invited procurement directors from Beijing Huilongguan Hospital, Beijing Chest Hospital affiliated to Capital Medical University, Peking University Hospital and other hospitals to participate in the online seminar on sustainable health in procurement, at which participants shared and exchanged ideas on their work in the procurement process.  In September, REEI and Peking University Hospital reached an agreement on the "Pilot Project of Building Sustainable Procurement Capacity of Hospitals". Based on sustainable procurement, the project took the replacement of polyvinyl chloride (PVC) infusion sets as an example to identify possible problems and promoted the realization of successful sustainable replacement demonstration cases. By the end of this year, Peking University Hospital has collected the results of the questionnaire survey conducted by relevant procurement departments and

Area	Progress
	completed the analysis work, and is preparing for the procurement related work.
Energy Audit and Energy-saving Renovation Demonstration Project	<p>The pilot hospital for this demonstration project is Huashan Hospital affiliated to Fudan University in Shanghai.</p> <p>In June, through the independent price comparison of Huashan Hospital affiliated to Fudan University in Shanghai, the renovation project "Joint Control of Fresh Air Carbon Dioxide Concentration in Building 1" began.</p> <p>In July, the project completed the construction of the three renovation sites in the early stage and carried out trial operation. The project team also went to the renovation site of Huashan Hospital to check the renovation and operation results and discuss and determine the follow-up work arrangements.</p> <p>In September, the on-site construction team completed all the renovation. After the project was officially put into operation, Prof. Suxing's team from Shanghai Tongji University carried out the renovation audit and gave relevant opinions.</p> <p>In October, with the assistance of the audit team, the project team and the project partner China Green Hospital Committee completed the report of Case Manual of Energy-saving and Emission Reduction of Hospital Building Air Conditioning System.</p> <p>In November, at the end of the project, REEI confirmed with the sponsor (United Nations Development Programme) that the remaining funds of the project would be added to the project partner (China Green Hospital Committee) to support the follow-up renovation of Huashan Hospital and the promotion of the project.</p>

### 3.2 The Way Toward a Low-Emission Transport Sector

The image shows a seminar slide with the following content:

- 40人看过** (40 people viewed)
- 资助方** (Sponsor)
- 三、报告案例分析与结果** (Three. Case analysis and results)
- 5. 中国：政府政策明确，电动汽车产业链充满活力，充电障碍待破除** (5. China: Government policy is clear, EV industry is full of vitality, charging obstacles need to be removed)
- 图6：2017年-2020年中国新能源汽车销量及市场渗透率** (Figure 6: China's new energy vehicle sales and market penetration rate from 2017 to 2020)
- 未来目标** (Future goals):
  - 持续推动** (Continuously promote): 《2030年前碳达峰行动方案》，提出2030年，新能源汽车保有量达到2亿辆左右，新能源汽车保有量占汽车保有量40%左右，新能源汽车有助于空气质量的改善。
  - 地方落实** (Local implementation): 海南提出2030年之前禁售燃油车时间，一线城市北上广深都有十四五新能源汽车发展目标。
- 产业障碍** (Industry obstacles): 电动汽车产业发展势头强劲，造车新势力、传统车企、造车新势力全产业链各环节仍需提升。
- 传统方式应对电动汽车普及的三大障碍** (Three major obstacles to the popularization of EVs using traditional methods):
  - 政府层面** (Government level): 补贴退坡、牌照限制、充电设施不足。
  - 企业层面** (Enterprise level): 续航、充电、维修保养、充电成本、充电设施建设和推广。
- 如何有效应对？** (How to effectively respond?):
  - 政府层面** (Government level): 完善充电设施、推广充电桩、鼓励充电设施建设、鼓励充电设施建设。
  - 企业层面** (Enterprise level): 提升产品质量、提升售后服务、提升充电设施建设和推广。
- 什么样的政策可以认为是有效的？** (What kind of policy can be considered effective?)
- 日本的眼睛合技术不是很难，报告分享，行为改变如何促进电动汽车普及？** (Japan's eye-compatibility technology is not difficult, report sharing, how to change behavior to promote EV popularization?)
- 林佳乔 联合主任** (Lin Jiaojiao, Joint Director)
- 睿之石环境与能源研究中心** (Reishi Environment and Energy Research Center)

Figure 4: Seminar on Carbon Reduction in Transport Sector

In the past two decades, with the increase of car ownership, the consumption of fossil fuels in the transportation field and the greenhouse gases produced during vehicle use have had a great impact on China's environmental and economic development. As carbon emissions from China's transport sector continue to grow, the next 10-15 years will be an important window of opportunity for the

transport sector, especially the road transport sector, to rapidly weaken its dependence on oil, which is of great significance for the realization of the "Dual Carbon" goal. In recent years, local governments have issued strategic plans for the development of new energy vehicles, providing strong support for its related industries. Car companies are also constantly exploring the electric vehicle market, and the market prospect of new energy vehicles is exciting. In 2021, with the support of Heinrich-Böll-Stiftung Beijing Representative Office, the project team continued to carry out research on low emission from urban road traffic with the theme of "How can Behavioral Change Promote the Development of Electric Vehicles".

“The Way Toward a Low-Emission Transport Sector Project” was planned to be carried out in the three years from 2019 to 2021, aimed to establish a regional expert group to promote policy exchange on low-emission transportation by incorporating climate and health assessment. In 2019, the project team carried out research on the low-carbon transition policy of China's transportation sector, and in 2020, the project was located in Shaoxing City to discuss topics like the opportunities faced by Shaoxing's low-carbon transportation development in renewable energy power, electric vehicle growth, low-carbon transportation experience of international cities, Shaoxing citizens' travel awareness, etc. In 2021, the project team took the popularization of electric vehicles as the main focus, combined with the important impact of behavior change on its development, to provide more ideas for promoting emission reduction in the field of transportation.

### Project Progress

**Table 2: Progress of Low-emission Transport Sector Project in 2021**

Time	Progress
From June to September	The project team conducted interviews on the development of electric vehicles in cities including Beijing, Shanghai and Zhuhai. The interviewees are mainly research scholars and enterprise employees. The content of the interview gave enlightenment for the project team to carry out the project research work, and also contributed to the follow-up output.
December	The project team completed the report " How can Behavioral Change Promote the Popularity of Electric Vehicles " and held a seminar on carbon emission reduction in the transport sector to share this year's research results. In addition, Dr. Xie Chi from College of Transportation Engineering, Tongji University and Dr. Xuan Yuanzhe from United International College of Beijing Normal University-Hong Kong Baptist University were also invited to share and discuss their research in this topic surrounding the theme of the conference.

### 3.3 Municipal Solid Waste (MSW) and its Sustainable Management



**Figure 5: The workshop “From Project Re – engineering to Carbon Emission Accounting: Opportunities for Social Organizations in Solid Waste Management to Cope with the Climate Crisis”**

Since China proposed in September 2020 to achieve carbon neutrality by 2060, the pathway to implement carbon neutrality strategy has become a hot public policy topic. Environmental social organizations working in the field of municipal solid waste also face a problem: how to integrate the concept of carbon neutrality into project design and implementation, and conduct carbon emission reduction accounting when emission reduction has become one of the most important indicators to measure sustainable management of municipal solid waste?

To help social organizations that were already engaged in sustainable management of municipal solid waste integrate climate policy into their project design, planning and implementation, and enhance the relevance of these projects to climate change and the capacity of participating organizations to help the Chinese government achieve the 2060 carbon neutrality goal. Keeping in mind social organizations in the field of solid waste rarely integrated carbon neutrality strategy and carbon emission reduction accounting into project implementation, financed by Vanke Foundation and in collaboration with the China Zero Waste Network, REEI tried to improve the understanding and cognition of social organization that focused on solid waste management issues on the evolution, logic and its impact on the municipal solid waste management of climate policy at home and abroad. At the same time, we assisted social organizations to enhance their capacity to integrate climate policies and strategies into project design and implementation, and to gain an initial understanding of methods for estimating the carbon reduction potential of projects.

In addition, this year, REEI also undertook Zero Waste Network’s commission to complete overview research on carbon neutrality, circular economy and MSW sustainable management. Attempted to find opportunities for China’s MSW sector to reduce carbon emissions under the dual carbon target by sorting out policies of EU sustainable management.

## Project Progress

**Table 3: Progress of Municipal Solid Waste Sustainable Management Project in 2021**

Project	Progress
From Project Re – engineering to Carbon Emission Accounting: Opportunities for Social	In July, we carried out a survey on the current situation of social organizations incorporating national mid and long-term carbon emission reduction strategies into projects under the solid waste issue, in order to understand the current situation of relevant social organizations combining the "dual carbon" strategy



Project	Progress
Organizations in Solid Waste Management to Cope with the Climate Crisis	<p>with project strategies.</p> <p>In August, we carried out an online live broadcast of " Under the Dual Carbon Goal: The Possibility of Integration and Development in the Field of Sustainable Management of Solid Waste ". Starting from why China proposed the dual carbon target, this event compared the policy development and changes at home and abroad, and looked for the possibility of integration and development in the field of sustainable solid waste management based on how Chinese NGOs participated in global emission reduction work.</p> <p>In September, we held the workshop "From Project Re – engineering to Carbon Emission Accounting: Opportunities for Social Organizations in Solid Waste Management to Cope with the Climate Crisis". In line with the concept of openness and integration, the workshop invited 17 social organizations and many other foundations, enterprises and individuals.</p>
Overview research on carbon neutrality, circular economy and MSW sustainable management	<p>In July, we undertook the commission of Zero Waste Network to determine the policy framework, and the final report is expected to be completed in January 2022.</p>

### 3.4 Energy Transition and Carbon Pricing



**Figure 6: Carbon Market Seminar of Beijing Energy Network**

How to bring economic, environmental and social considerations into the establishment of carbon pricing system and how to make this topic more widely discussed have always been REEI's goal. Since 2017, REEI has started to carry out energy transition and carbon pricing projects, which has attracted domestic and foreign attention to the sustainability and effectiveness of China's carbon pricing.

During 2018-2021, in collaboration with the China Association for NGO Cooperation (CANGO),

REEI has incorporated discussions on energy and climate change into the project and carried out the Energy Transition and Carbon Pricing (ETCP) Project with the support of Bread for the World. It aims to establish a wide-range regional cooperation platform to promote the exchanges of technologies and policies related to energy transition and carbon pricing through the effective participation of expert groups, and then provide valuable suggestions for the rational formulation of regional energy and climate change policies.

## Project progress

**Table 4: Progress of Energy Transition and Carbon Pricing Project in 2021**

Time	Progress
February	The Chinese audio podcast program "Energy Review" was introduced, with a total of 25 episodes released throughout the year. The content involved many topics covering emission reduction targets and emission reduction path.
March	Lin Jiaqiao, co-director of REEI, was invited to a seminar on carbon market organized by Beijing Energy Network to share his views on the development of China's carbon market.
November	Lin Jiaqiao, co-director of REEI, was invited to participate in an online sharing session organized by the United Nations Population Fund on environmental and climate change issues, during which ETCP project was introduced and exchanged.
Whole year	<p>Edited and published six newsletters in English (subscribe), including timely news and research reports on energy transition and carbon pricing;</p> <p>Published 18 articles related to energy transition and carbon pricing;</p> <p>In addition to the new album, the Chinese podcast program " Commentary of Overseas Think Tank Energy and Climate Change Report" and the English podcast program "REEI Energy and Climate Podcast" were also updated regularly.</p>

## 4. Projects Outcomes

In 2020, the outcomes of REEI's projects mainly included workshops and training, reports and articles, and audio-visual output. According to the schedule of the project, we carried out online and offline discussion and training activities and authored reports. At the same time, we actively increased the output of articles and auditions to enrich variety and achieve the output target of the project.

### 4.1 Impact of Workshops and Training

In 2021, the organization participated in and organized many sharing sessions and workshops, invited well-known experts and scholars at home and abroad to participate in the discussion, which had comparatively more fulfilling content than last year.

**Table 5: Details and Impact of Workshops and Training**

Project	Main Content and Impact
Climate-smart Healthcare	<p>Achieving the goal of “Dual Carbon”: How can medical institutions build the capacity to implement carbon emission reduction</p> <p>REEI launched the translated Chinese version of "Global Roadmap for Healthcare Decarbonization" on live platform “Zhuyitai”, in collaboration with Beijing Association for International Medical Exchange. This event invited many hospital representatives and researchers and attracted a total of 869 views.</p>
Climate-smart Healthcare	<p><b>Webinar on sustainable health in procurement</b></p> <p>REEI invited procurement directors from Beijing Huilongguan Hospital, Beijing Chest Hospital affiliated to Capital Medical University, Peking University Hospital and other hospitals to participate in the webinar on sustainable health in procurement, at which participants shared and exchanged ideas on their work.</p>
The Way Toward a Low-emission Transport Sector	<p><b>Seminar on Carbon Reduction in Transport Sector</b></p> <p>The project team held a seminar on carbon emission reduction in the transport sector to share this year's research results. In addition, Dr. Xie Chi from College of Transportation Engineering, Tongji University and Dr. Xuan Yuanzhe from United International College of Beijing Normal University-Hong Kong Baptist University were also invited to share and discuss their research in this topic surrounding the theme of the conference. The total number of participants is 68.</p>
Municipal Solid Waste Sustainable Management	<p><b>Under the Dual Carbon Goal: The Possibility of Integration and Development in the Field of Sustainable Management of Solid Waste</b></p> <p>REEI carried out an online live broadcast by comparing the policy development and changes at home and abroad, starting from why China proposed the dual carbon target, and looked for the possibility of integration and development in the field of sustainable solid waste management based on how Chinese NGOs participated in global emission reduction work. The total number of participants is over 1000.</p>
Municipal Solid Waste Sustainable Management	<p><b>From Project Re – engineering to Carbon Emission Accounting: Opportunities for Social Organizations in Solid Waste Management to Cope with the Climate Crisis</b></p> <p>This event was a continuation of the online live event “Under the Dual Carbon Goal: The Possibility of Integration and Development in the Field of Sustainable Management of Solid Waste”, It was held to support social organizations integrating climate policies into project design, and mastering the method of estimating carbon emissions from solid waste. In line with the concept of openness and integration, the workshop invited 17 social organizations and many other foundations, enterprises and individuals. The workshop included four main</p>

Project	Main Content and Impact
	components: expert sharing, partners' project introductions and experts commenting, round table discussion, and application of the carbon emission calculation tool.
Energy Transition and Carbon Pricing	Researchers of REEI were invited to participate in seminar and training that included many organizations and networks, like the United Nations Population Fund and The Beijing Energy Network, to actively achieve project objectives by promoting technical and policy exchanges on energy transition and carbon pricing.

## 4.2 Impact of Reports and Articles

This year, the institute participated in writing and publishing research outputs of various types including articles and reports, covering energy transition, behavioral change, circular economy and other issues, which were reprinted by many media outlets such as Lianhe Zaobao and Carbon Emission Trading Network.

In public discussions on climate policy, members of REEI were also interviewed by prominent media to share their views on relevant issues. For example, Lin Jiaqiao, co-director of REEI, said in an interview with 21st Century Business Herald with regards to Carbon Border Adjustment Mechanism that "there are still uncertainties in the legislation process of the EU, and it is hard to judge whether this mechanism can be implemented in 2023. As China launched a national carbon market from 2021, it will not be easy for the EU to impose a carbon tax on Chinese products".

**Table 6: Details and Impact of Reports and Articles**

Reports and Articles	Main Content	Impact
Global Roadmap for Healthcare Decarbonization	The report was jointly published by Health Care Without Harm and Arup Group, and was compiled and translated to Chinese by REEI in July 2021. In the report, it was clear that the medical sector had the responsibility to implement climate actions. Three interactive paths and seven high-impact actions of the medical sector were given as the reference of emission reduction paths. The report also provided detailed data and recommendations for China's medical sector decarbonization roadmap.	The report has reached many hospitals to promote their thinking and action on emission reduction through capacity building activities of "Achieving the goal of 'Dual Carbon': How can medical institutions build the capacity to implement carbon emission reduction".

Reports and Articles	Main Content	Impact
Case Manual of Energy-saving and Emission Reduction of Hospital Building Air Conditioning System	The medical industry plays an important role in dealing with climate change. As the world's growing population increases the demand for health care, its carbon footprint cannot be ignored. On this basis, the project team completed the report based on the experience of Shanghai Huashan Hospital Indoor Carbon Dioxide Concentration Monitoring and Air-conditioning System Fresh Air Linkage Automatic Control Project.	As one of the leading green medical institutions in China, Huashan Hospital has achieved its goal of energy saving transformation through this project. By sharing its transformation experience through the manual, it can provide feasible practical cases for hospitals around China as reference.
How can Behavior Change Promote the Popularization of Electric Vehicles	Starting from discussing how to adopt different decision models to change people's behavior to promote the popularization of electric vehicles, this report combined decision making development of Europe and the United States, and analyzed the experience of traditional policies and behavioral economics-based policies in promoting the development of electric vehicles in China, Japan and South Korea chapter by chapter. Under the analysis of updated existing climate policy, feasible and effective policy suggestions were given on the potential of behavioral economics model to promote the popularity of electric vehicles.	This report has promoted discussions among experts, scholars and the electric vehicle industry on the role of behavioral change to promote the development of electric vehicles, and other related issues. It also provided more research directions and results for the emission reduction in the transport sector.
Articles	In addition to the above report outputs, REEI has written several articles related to the research topics of the project in 2021.	These articles have been republished by many media, including Beijixing Power Network, and the updated content that kept pace with the times has provided rich and valuable research results for different audiences.

### 4.3 Impact of Audio-visual Output

This year, REEI maintained a fixed frequency of audiovisual output and has achieved some results in terms of broadcast volume and audience response.

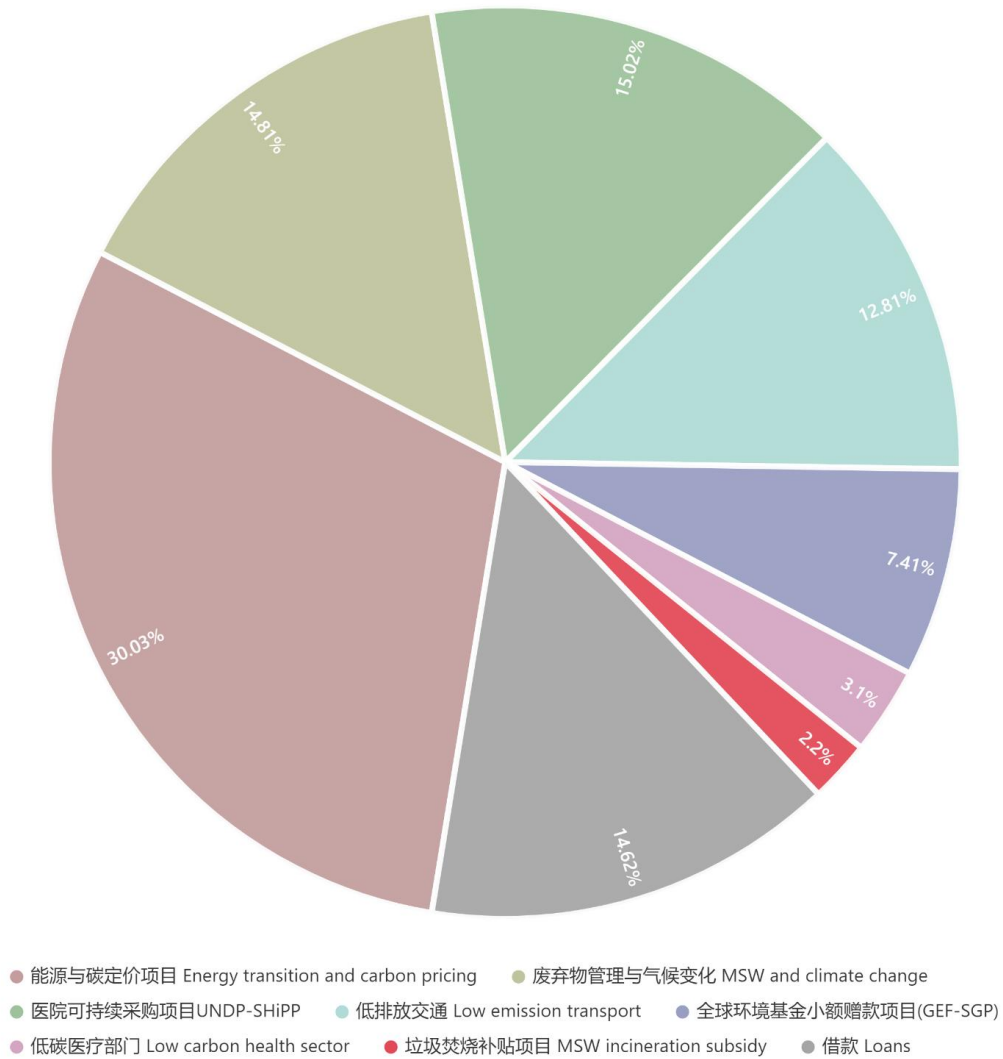
**Table 7: Details and Impact of Audio-visual Output**

Name	Main Content	Effect
Podcast	In 2021, the project team constantly updated the Chinese podcast "Interpretation of Overseas Think Tank Energy and Climate Change Report", with a total of 24 episodes. The English podcast "REEI Energy and Climate Podcast" has been updated for 41 episodes in total. The Chinese podcast "Energy Review" was added, with a total of 25 episodes released throughout the year. These podcasts focused on topics related to the project.	By the end of 2021, the Chinese podcast album was played more than 100,000 times. The English audio album was mainly distributed in Asia and North America, covering more than 50 countries and regions.
Video	In October, the 26th UN Climate Change Conference of the Parties (COP26) officially kicked off in Glasgow, UK. Due to the impact of the pandemic, the side event planned for COP26 could not proceed normally, so the exhibition was held online. Therefore, the project team made three long videos for the online exhibition (registration required), which were "the Introduction of the Organization", "the Introduction of the Project", and "the Podcasts Introduction".	REEI has increased its international exposure through online exhibitions.
Short video	In December, based on this year's Low-emission Transport Sector Project, the project team made two short videos for project communication and conference warm-up.	The video has been played more than 300 times.

## 5. Financing and Expenditures

### 5.1 Funding Sources

REEI's total project funds for 2021 was RMB 1,369,839.00. The main donors are China Association for NGO Cooperation (CANGO), Heinrich-Böll-Stiftung Beijing Representative Office (HBS) and the China Office of the United Nations Development Programme (UNDP China).



**Figure 7: Summary of Funds of REEI's Projects in 2021 (%)**

## 5.2 Expenditures

The total expenditure in 2021 is RMB 1,412,352.00. As shown in the figure below, among the categories of expenditure, staff salary and welfare account for the largest proportion, accounting for RMB 524,776.00 in total expenditure, followed by social security and provident fund, and travel expenses (all expenditure figures are project records and are not audited).

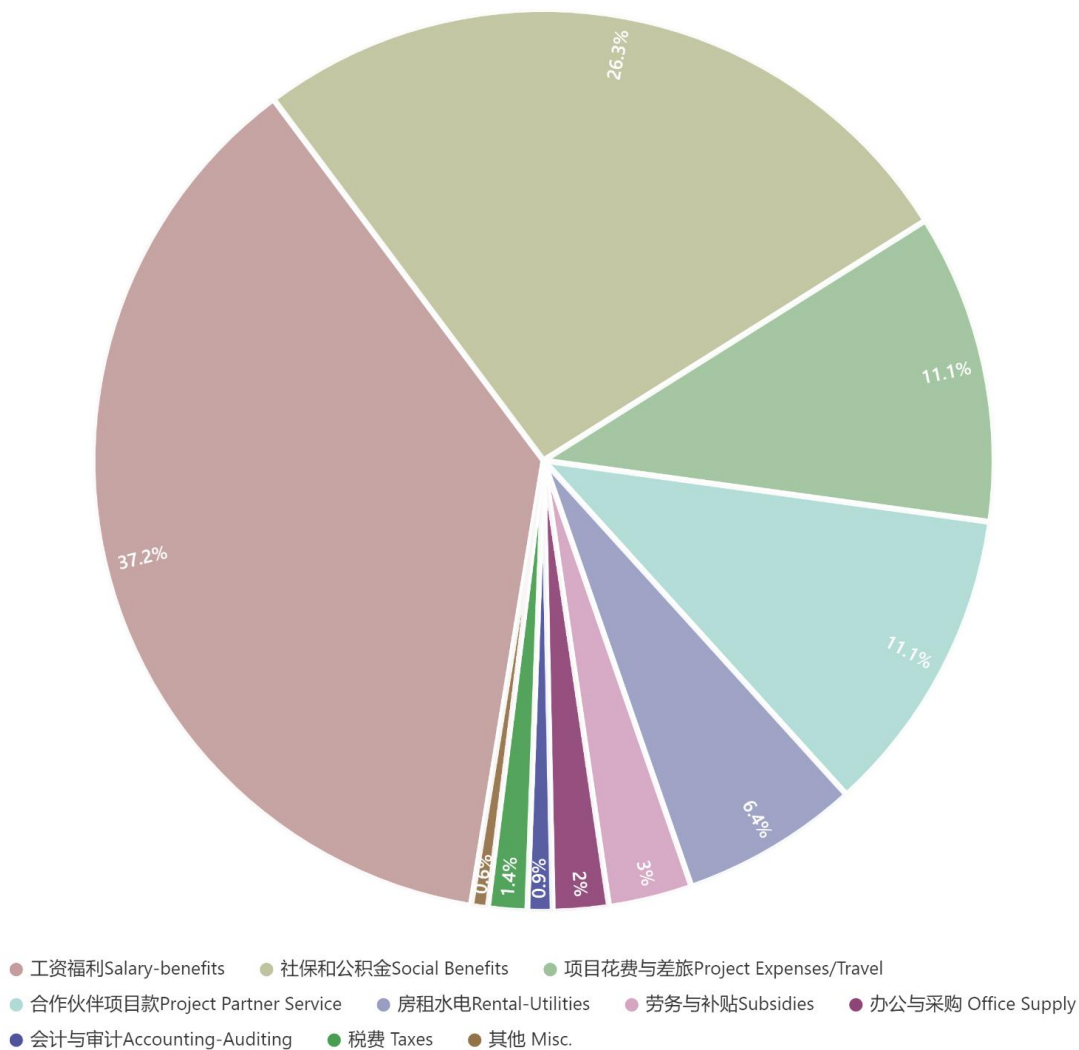


Figure 8: Expenditures of REEI in 2021 (%)

## 6. Conclusion

In 2021, the impact of the global pandemic continued. New challenges and opportunities continued to be presented to Rock Environment and Energy Institute. While maintaining the original project plan, REEI also actively explored new projects, striving to promote multi-dimensional and comprehensive participation in environmental and energy issues. In the inherent project mode, we actively explored new methods to constantly improve the project influence, and expanded the influence of the organization. At the same time, we also maintained a certain output frequency, methodically provided new perspectives and new ideas for the policy analysis of energy and environmental issues. In the future, we will continue to adhere to our goal of transforming China's energy system to a low carbon one that takes into account social equity, climate change, environmental quality and public health.



## **7. Acknowledgement**

We hereby appreciate the support from Heinrich-Böll-Stiftung Beijing Representative Office, Vanke Foundation, China Association for NGO Cooperation, the United Nations Development Programme and other organizations that provide us with help and support. Thanks also to REEI's guidance organization, Beijing Shunyi District Association of Science and Technology, for their thoughtful guidance and valuable opinions on the development of our organization.